FILE No. 82-5176

(Excerpt translation)



June 12, 2002

To the Shareholders:

NOTICE OF THE 61ST ORDINARY GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

Please take notice that the 61st Ordinary General Meeting of Shareholders of the Company will be held as set forth below and you are cordially invited to attend the meeting.

Since voting rights can be exercised in writing even if you are not present at the meeting, please go over the information set forth below and send us by return mail the enclosed voting form indicating your approval or disapproval of the propositions and affixing your seal registered with the Company.

PROCESSE

Yours very truly,

THOMSON FINANCIAL

Hisashi Hieda FINANC Chairman and Representative Director

Fuji Television Network, Incorporated

4-8, Daiba 2-chome, Minato-ku, Tokyo

Mu 9/25

#### Description

#### 1. Date and hour:

June 27 (Thursday), 2002, 10:00 a.m.

#### 2. Place:

Hotel Nikko Tokyo, 1st Floor, Pegasus 9-1, Daiba 1-chome, Minato-ku, Tokyo

# 3. Matters forming the objects of the meeting:

Matters to be reported:

Report on the business report, balance sheet and statement of income for the 61st business year (from April 1, 2001 to March 31, 2002).

#### Matters to be resolved:

Proposition No. 1: Approval of the proposed appropriation of retained

earnings for the 61st business year

Proposition No. 2: Amendment to the Articles of Incorporation

The summary of the proposition is as set forth in the "INFORMATION RELATING TO VOTING" below.

Proposition No. 3: Acquisition by the Company of its own shares

The summary of the proposition is as set forth in the "INFORMATION RELATING TO VOTING" below.

Proposition No. 4: Payment of condolence money to the late Statutory

Auditor Eishiro Saito

- - - -

(Attached documents)

#### **BUSINESS REPORT**

(For the period from April 1, 2001 to March 31, 2002)

- 1. Outline of business activities:
- (1) Development and results of business activities:

During the period under review, the Japanese economy suffered from the slow progress of deflation and growing financial insecurity, where large companies went bankrupt one after another. Unemployment reached record high, while capital investment decreased and private spending remainded sluggish. Thus, the economy was placed in an unforeseeable situation.

Under these circumstances, the advertising market for the first half of the period under review remained as favorable as that for the previous business year. However, due to the outbreak of the synchronized terrorist attacks in the United States and BSE (or mad cow disease) in Japan in September 2001, the market deteriorated significantly.

Consequently, the Company was plunged into an adverse business situation. However, the Company exerted corporate-wide business efforts to increase revenues from other businesses and develop new businesses. As a result, the Company registered net sales of \\$339,965 million (a 0.1% increase from the previous business year).

Broadcasting revenues for the first half of the period under review registered record high. However, in the second half, spot sales fell below those for the corresponding period of the previous business year. Consequently, broadcasting revenues for the whole business year amounted to \forall 310,794 million (a 1.1% decrease from the previous business year).

With regard to the broadcasting revenues, the Company exerted efforts to maintain and expand network time sales by leveraging variety programs during "golden time" hours (7 p.m. to 10 p.m.) with improved audience ratings and much-loved dramas. Network time sales for the first half of the period under review increased, sustained by sales of big one-shot programs, including the "Soccer Confederations Cup", "Disney Tokuban" and "Berlin Marathon", in which Naoko Takahashi showed a spectacular performance.

In the second half of the business year, sales of one-shot programs, including the "Professional Baseball Japan Series" and special programs for the year-end and New Year holidays, came under severe pressure in the midst of drastic cuts in advertising budgets. However, the Company successfully secured sales of its regular programs and sales of the "Salt Lake Winter Olympics" in February 2002 made a contribution. Thus, network time sales both in the first and second halves of the business year registered record high and sales for the whole year amounted to \\(\frac{1}{2}\)132,489 million (a 1.0% increase from the previous year).

In local time sales, the Company made efforts to develop new sponsors for popular

programs, such as "Mezamashi TV", among other things. The Company tried to maintain sales of mini programs and also increase sales by offering one-shot programs each for one sponsor. However, the Company came under severe pressure in sales of afternoon and 7-8 p.m. programs. As a result, local time sales for the whole business year amounted to  $\frac{224,345}{24,345}$  million (a 5.4% decrease from the previous business year).

In spot sales, the Company tried to maintain prices against the background of the recovering trend in the auto-related industry, among other things. Thus, sales for the first half of the business year registered record high. However, in the second half, the whole food industries were adversely affected by the BSE problem and ads of the communications-related industries and Net-related industries, which were in good shape in the previous business year, declined substantially. The Company made steady marketing efforts to acquire small ads. However, impacted by a big wave of the contracting market, spot sales for the whole business year amounted to \\(\frac{\pmathbf{4}}{125,646}\) million (a 4.9% decrease from the previous business year).

As to revenues from other businesses, major events, such as a super-circus "SALTIMBANCO 2000", which was exhibited nationwide to drop the curtain in Yokohama in November 2001 since October 2000, and "The Museum of Modern Art, New York, MoMA Exhibition" proved successful. Thus, revenues from other businesses amounted to \(\frac{4}{2}\)9,171 million (a 14.2% increase from the previous business year).

As to operating expenses, the Company endeavored to curtail costs based on a priority principle. The Company, while exerting efforts to manage its budget more efficiently, placed top priority on securing its production system to produce "strong content" to be a winner in the digital multi-media era. As a result, operating income and recurring profit amounted to \frac{\frac{4}}{4}2,014 million (an 18.0% decrease from the previous business year) and \frac{\frac{4}}{4}3,626 million (a 17.5% decrease), respectively. Additionally, as the Company accounted for evaluation losses of stocks as special losses, net income amounted to \frac{\frac{4}}{1}8,575 million (a 5.4% decrease from the previous business year).

As to its corporate organization, in June 2001, the Company inaugurated a new system under which the Company achieved rejuvenation of management to be able to manage with flexibility, valor and agility in preparation for a new broadcasting era. Within its Programming and Production Department, the Company established a "Production Center" under the nickname of "Dream Maker" to strengthen its system to produce attractive programs more functionally with its corporate-wide ideas and combinations.

Since the turn of the year, with its corporate slogan for 2002 "Go for No.1", all management and employees of the Company, with geniality and tenderness, have incessantly strived to remain the top revenue gainer among private broadcasters in Japan and No.1 in "brand image" polls and become No.1 in viewer ratings.

The Company regards the paying out of profits to its shareholders as one of the management's primary objectives. Based on this attitude, management proposes to pay a year-end ordinary dividend of \(\frac{\pmathbf{4}}{450}\) per share and a special dividend of \(\frac{\pmathbf{8}}{850}\) per share to show its appreciation for the continuous support of the shareholders, which will total \(\frac{\pmathbf{1}}{1},750\) per share annually together with an interim dividend of \(\frac{\pmathbf{4}}{450}\).

#### (2) Broadcasting activities:

The Company at all times bears in mind that it will keep track of changes in the world and provide interesting topics and has continued to produce programs and send out information half step ahead of the times.

In its drama programming, the Company with an abundance of lineup, which has been dubbed the "Drama Kingdom Fuji TV", beat down other broadcasters. Serial dramas, such as "Love Revolution", "Kyukyu Byoto 24-ji", "Antique ~ Seiyo Kotto Yogashi-ten", "Hito ni Yasashiku", "Long Love Letter ~ Hyoryu Kyoshitsu" and "Koi no Chikara" (the last three of which started in January 2002), gained both high topicality and viewer ratings.

In its one-shot dramas, "Platonic Sex", dramatized for theater and TV from a runaway best-seller of Ai Iijima, and "Chushingura 1/47", aired at the end of the year as a new samurai drama featuring Takuya Kimura, were big hits, which attained viewer ratings of over 20%.

In its variety programming, "SMAP X SMAP" continued to earn high-rating support from its viewers and maintain favorable ratings. Such programs as "Beauty Coliseum" and "The Judge! ~ Tokusuru Horitsu File", which started during the business year under review, both earned high-rating support from the start with viewer ratings of 15% or more and became one of Fuji TV's main programs, together with its "Quiz \$ Millionaire".

"Warau Inu no Hakken", a Sunday program, gained higher popularity upon the renewal thereof and has grown as a precious program as income earner through sales of goods, together with its "Ainori".

In its information providing programming, "Mezamashi TV", which started airing 30 minutes earlier than before in January 2002 and further enriched its content with airtime of two hours and 35 minutes, has established itself as the main early morning program of the Company. "Toku-Dane!", aired after the program, also remained popular as its main morning program and earned high-rating support, together with its "EZ! TV", a Sunday night information program, and "Hakkutsu! Aru Aru Daijiten", a program presenting a variety of information and novel analyses.

In its news programming, one world-shaking event after another occurred. The outbreak of the synchronized terrorist attacks in the United States, which were regarded to be the first and worst incidents in the new century, was followed by the Afghan warfare, anthrax, the BSE problem in Japan and a series of political scandals. Through its regular programs, such as "FNN Super News", "FNN Speak" and "News JAPAN", as well as by setting up

impromptu special programs, the Company endeavored to carry accurate coverage. As to the birth of Royal Princess Aiko, long-waited bright news to the people, the Company aired a special news program with the concerted efforts of FNN. "Hodo 2001", with timely coverage of politics and economy with a variety of guests, has established itself as a Sunday morning news program.

In its sports programming, the Company earned high viewer ratings for the airing of the "Confederations Cup" in May and June 2001, a prelude to the World Cup soccer games. The "Berlin Marathon", in which Naoko Takahashi broke the world record, excited the nation and earned the viewer rating of 36.4%. As to its regular programs, the Company has reformed its "Pro Yakyu News" to a "Kando Factory Sporto!", which provides update information on its renewed content every day. As to live coverage, the Company timely aired a variety of sports, covering pro baseball games, as well as soccer games, "K-1 Grand Prix", "PRIDE" and other full-contact sporting events, "F1 Grand Prix" and other motor sports, horse races and volleyball games. As to the Salt Lake Winter Olympics, the Company successfully aired nationwide in midnight the scene where Tae Satoya, an employee of the Company, won a bronze medal.

In the area of satellite broadcasting, the Company has taken the initiative in the industry to make serious inroads into pay broadcasting business. The number of subscribers for "Fuji TV 721" and "Fuji TV 739", which started operations in July 1998, increased steadily to exceed 1,000,000.

#### (3) Other activities:

In its filmmaking business, "Minna no Ie" directed by Koki Mitani was a smash hit during the first half of the business year under review. Also, "Taiga no Itteki" and "Water Boys" won great popularity.

In the second half, "Platonic Sex", "Reisei to Jonetsu no Aida", "Seoul" and "Toei Animation Fair" were released. "Reisei to Jonetsu no Aida" was a smash hit with box-office revenues of nearly \(\frac{\pmathbf{4}}{3}\),000 million. With regard to an epic "The Lord of the Rings" released in March 2002 which won four Oscar awards, the Company purchased all rights in Japan jointly with other companies and the film is expected to become a major income earner for the next business year.

In its video business, sales increased steadily as the Company had an abundance of hit programs and DVD videos became widespread. In the video software market, sales of DVD videos outreached those of VCR videos for the first time in the business year under review. Sales of DVD videos of the works, such as "Tokyo Love Story", "101-kaime no Propozu", "Long Vacation" and "Kita no Kuni kara", which were previously made in VCR versions, increased substantially. Additionally, videos of the smash hits, such as "HERO", "Kyukyu Byoto 24-ji", "Tobu Video" and "TV's HIGH" were launched and enjoyed popularity.

With regard to character goods originating from the programs, products related to "Warau Inu", "Ainori" and "Mezamahi TV" enjoyed solid sales. The Company has extended the network of Fuji TV shops nationwide, including those in the head office building, Tokyo

Station and Haneda Airport.

The cell phone content business, especially for "i-mode" users, grew steadily. The accumulated number of subscribers for the Company's cell phone content site exceeded 2,500,000.

In its event promotion business, the Company gave full scope to its higher ability to produce events than any other broadcasting station and excited and impressed many people in every category. A super-circus "SALTIMBANCO 2000", which was exhibited nationwide to drop the curtain in Yokohama in November 2001 since October 2000, registered a cumulative audience of 1,240,000. "The Museum of Modern Art, New York, MoMA Exhibition", which was exhibited in the Ueno Royal Museum every day from October 6, 2001 through February 3, 2002, recorded over 500,000 visitors. The Company also presented its annual events in the vicinity of its head office building; "O-Daiba Dotto Komu! (o-daiba.com)" in summer and "Love 2001 Fuyu-n-ppa!" in winter. The O-Daiba area bustled with many visitors. A musical "Jekyll and Hyde" was highly acclaimed for its high quality stage play. "FOSSE", called from Broadway NY, proved a real thing.

#### (4) Capital investment and fund raising:

Capital investment during the business year under review totaled ¥3,944 million, which was spent principally to update 110° CS broadcasting facilities, Tokyo Tower transmission facilities and satellite broadcasting vehicles. The requisite capital was all covered by the Company's own fund.

#### (5) Future challenges:

Broadcasting in general has improved in quality due to digitalization. The broadcasting industry has heralded an era of multi channels and multimedia and the provision of services in collaboration with other industries. Under these circumstances, the broadcasting industry is expected to carry out reforms while it is faced with new competition from different competitors on different levels.

In this situation, the Company will go into a high gear to install technological facilities for transmission in preparation for digitalization in 2003 of terrestrial broadcasting, which is expected to remain the Company's main profit-earning business. The Company will also focus on the change of the frequencies of analogue broadcasting at its network companies and activities to publicize the same. Simultaneously, the Company is improving production facilities for high-definition broadcasting and has established an investigative committee to prepare for the provision of new services, such as data broadcasting and the receipt of transmissions from cell phones. With regard to satellite broadcasting business, to follow BS digital broadcasting that commenced operations in December 2000, the Company will commence to provide programs to CS digital broadcasting that utilizes the same satellite fixed at 110 degrees east longitude in July 2002. With regard to the rapid prevalence of broadband telecommunications, the Company intends to carefully assess the progress and implement steady and various measures.

The Company and its group companies (the "Group") intend to establish a software factory "Digital Content Factory" to create attractive content. The content produced in the factory will further strengthen each of the media within the Group, including broadcasting and create the strongest "Media Complex", whereby the Company aims to become a leading company in the information media industry. With such strategy, the Company will constrain costs precisely and pour management resources efficiently to diversify its revenue channels and secure growth, whereby maximizing its market value.

However advanced technologies become and however varied media become, the public missions of TV as key media and mass communications shall not change. The Company, while being more aware of the commitments of key broadcasters to the development of people's life and culture and the swift and accurate provision of information than ever before and paying attention to the ethics and responsibilities of broadcasting, will continue its efforts to produce programs to meet audience expectations.

#### 6. Changes in results of business activities and assets:

| Item                             | 58th business<br>year<br>April 1, 1998 -<br>Mar. 31, 1999 | 59th business<br>year<br>April 1, 1999 -<br>Mar. 31, 2000 | 60th business<br>year<br>April 1, 2000 -<br>Mar. 31, 2001 | 61st business<br>year<br>(current year)<br>April 1, 2001 -<br>Mar. 31, 2002 |
|----------------------------------|---|---|---|---|
| Operating revenues (million yen) | 305,193   | 313,505   | 339,644   | 399,965   |
| Operating income (million yen)   | 25,755  | 33,413  | 51,218  | 42,014  |
| Recurring profit (million yen)   | 27,308  | 34,486  | 52,853  | 43,626  |
| Net income (million yen)         | 14,723  | 22,099  | 19,645  | 18,575  |
| Net income per share (yen)       | 13,705.06   | 20,571.05   | 18,286.34   | 17,368.80   |
| Total assets<br>(million yen)    | 378,948   | 397,354   | 434,067   | 430,171   |
| Net assets (million yen)         | 285,673   | 313,492   | 345,990   | 353,299   |
| Net assets per share (yen)       | 265,914.49  | 291,809.72  | 322,059.87  | 330,350.54  |

Note 1. Net income per share is calculated based on the average of the total number of issued shares during each business year.

Note 2. Treasury stock is treated as an item of deduction from Shareholders' Equity, effective in the 61st business year. Net assets per share and net income per share are calculated based on the total number of issued shares with the deduction of shares of treasury stock.

#### II. Outline of the Company (as of March 31, 2002)

#### 1. Major businesses:

Television and other general broadcasting business pursuant to the Broadcasting Law of Japan;

Production and sale of broadcasting programs, recorded and videotaped materials and movies;

Issue and sale of publications; and

Music, art and other cultural enterprises and sporting event promotion.

# 2. State of shares:

(1) Total number of shares authorized to be issued by the Company:

3,000,000 shares

(2) Total number of issued shares:

1,074,304.20 shares

(3) Number of shareholders:

44,166 persons

# (4) Principal shareholders:

|   | Shares in the Company held by them |                              | Shares in them held by the Company |                              |
|---|------------------------------------|------------------------------|------------------------------------|------------------------------|
| Name  | Shares                             | shareholding<br>ratio<br>(%) | Shares                             | shareholding<br>ratio<br>(%) |
| Nippon Broadcasting System, Inc.  | 366,600.00                         | 34.12                        | -                                  | -                            |
| Toho Co., Ltd.  | 73,362.50                          | 6.83                         | -                                  | -                            |
| Japan Trustee Services Bank, Ltd.<br>(Trust Account)  | 39,202.00                          | 3.65                         | -                                  | -                            |
| Nippon Cultural Broadcasting, Inc.  | 38,960.40                          | 3.63                         | •                                  | -                            |
| The Mitsubishi Trust and Banking<br>Corporation (Trust Account)   | 29,041.00                          | 2.70                         | •                                  | -                            |
| The Chase Manhattan Bank NA<br>London SL Omnibus Account  |                                    |                              |                                    |                              |
| (Standing proxy; The Fuji Bank,<br>Limited, Fuji Kabuto Custody & Proxy)                                  | 27,734.00                          | 2.58                         | <u>-</u>                           | <u>-</u>                     |
| State Street Bank and Trust Company (Standing proxy; The Fuji Bank, Limited, Fuji Kabuto Custody & Proxy) | 21,431.00                          | 1.99                         | -                                  | -                            |
| Boston Safe Deposit BSDT Treaty<br>Clients Omnibus  |                                    |                              |                                    |                              |
| (Standing proxy; The Bank of<br>Tokyo-Mitsubishi, Ltd., Custody<br>Services Division)                     | 20,098.00                          | 1.87                         | <u>-</u>                           | _                            |
| UFJ Trust Bank Limited  |                                    |                              |                                    |                              |
| (Trust Account A)   | 14,876.00                          | 1.38                         | -                                  | -                            |
| Shochiku Co., Ltd.  | 12,304.20                          | 1.15                         | -                                  | •                            |

## 3. State of employees:

| Classification   | Number of employees (persons) | As compared with the end of the previous business year (+ or -) (persons) | Average age (years) | Average length of service (years) |
|------------------|-------------------------------|---|---------------------|-----------------------------------|
| Male             | 1,041                         | - 1   | 40.5                | 16.4                              |
| Female           | 309                           | + 5   | 36.8                | 14.0                              |
| Total or Average | 1,350                         | + 4   | 39.7                | 15.8                              |

#### 4. State of business affiliations:

## (1) State of major subsidiaries:

| Name                             | Capital stock  | Shareholding ratio (%) | Principal business   |
|----------------------------------|----------------|------------------------|--|
| Fujisankei Living Services, Inc. | ¥2,000 million | 62.0                   | Mail order business  |
| Fuji Creative Corporation        | ¥480 million   | 100.0                  | Planning, production and sale of broadcasting programs                           |
| Fujimic Inc.                     | ¥300 million   | 100.0                  | Information service business   |
| Kyodo Television, Limited        | ¥150 million   | 54.4                   | Planning, production,<br>technology and intermission of<br>broadcasting programs |
| Fuji Art, Inc.                   | ¥30 million    | 100.0                  | Planning and management of art and decoration for broadcasting and events        |

## (2) Development and results of business combinations during the business year:

The Company has 21 consolidated subsidiaries, including the above five major subsidiaries and 14 companies subject to the equity method during the business year under review. The following is a summary of consolidated financial statements:

|  | 60th business<br>year<br>April 1, 2000 -<br>Mar. 31, 2001 | 61st business<br>year<br>(current year)<br>April 1, 2001 -<br>Mar. 31, 2002 | Increase or decrease |
|--|---|---|----------------------|
| Consolidated operating revenues              | ¥439,838 million  | ¥436,902 million  | 99.3%                |
| Consolidated net income                      | ¥17,601 million   | ¥17,303 million   | 98.3%                |
| Net income per share on a consolidated basis | ¥16,444.72  | ¥16,179.45  | (-) ¥265.27          |

(Note) Net income per share on a consolidated basis is calculated based on the average of the total number of issued shares during each business year.

5. Principal lenders:

Nothing of significance to be reported.

6. Acquisition, disposition or holding of the Company's own shares: (translation omitted)

7. Principal offices: (translation omitted)

8. Directors and Statutory Auditors:

Chairman and Representative Director: Hisashi Hieda

President and Representative Director: Koichi Murakami

Senior Executive Managing Director: Ryosuke Yokoi

Senior Executive Managing Director: Yuji Itoyama

Executive Managing Director: Hiroshi Oto

Executive Managing Director: Yuji Akuzawa

Executive Managing Director: Masao Sakai

Executive Managing Director: Chihiro Amano

Executive Managing Director: Tsuguya Takeuchi

Executive Managing Director: Keiji Namihisa

Executive Managing Director: Masaki Miyauchi

Director: Shuji Kanoh

Director: Koh Toyoda

Director and Adviser: Kiyoshi Onoe

Director and Adviser: Shigeaki Hazama

Director: Michiyasu Kawauchi

Director: Akinobu Kamebuchi

Bunzo Shirakawa

|   | Director:  | Hajime Shigemura           |
|---|--|----------------------------|
|   | Director:  | Isao Matsuoka              |
|   | Director:  | Shigeki Sato               |
|   | Director:  | Nobushige Wakamatsu        |
|   | Director:  | Nobuo Makihata             |
|   | Director:  | Takafumi Beppu             |
|   | Full-time Statutory Auditor:                             | Syunichiro Kondo           |
|   | Full-time Statutory Auditor:                             | Nobuchika Kinoshita        |
|   | Full-time Statutory Auditor:                             | Syozo Kokaji               |
|   | Statutory Auditor:                                       | Eishiro Saito              |
|   | Statutory Auditor:                                       | Rokuro Ishikawa            |
| ) | Important fact concerning the state of the Company which | occurred after the date of |

9. Important fact concerning the state of the Company which occurred after the date of the settlement of accounts:

Nothing of significance to be reported.

Director:

# BALANCE SHEET (As of March 31, 2002)

| ASSETS (mil                          | lion yen) |
|--------------------------------------|-----------|
| Current assets:                      | 171,821   |
| Cash on hand and in banks receivable | . 8,265   |
| Trade notes receivable               | . 46,423  |
| Trade accounts receivable            | . 33,723  |
| Marketable securities                | . 44,499  |
| Programs and other products          |           |
| Supplies                             | 68        |
| Advance                              | 3,907     |
| Prepaid expenses                     | 548       |
| Deferred tax assets                  | 3,460     |
| Other current assets                 | 7,063     |
| Allowance for doubtful accounts      | (202)     |
| Fixed assets:                        | 258,349   |
| Tangible fixed assets:               | 128,623   |
|                                      |           |
| Structures                           |           |
| Machinery and equipment              | 6,088     |
| Aircraft                             | 57        |
| Motor vehicles                       | 111       |
| Tools, furniture and fixtures        | 2,964     |
| Land                                 | 15,347    |
| Construction in progress             | 849       |
| Intangible fixed assets:             | 19,071    |
| Leasehold rights                     | 14,393    |
| Software                             |           |
| Other intangible fixed assets        | 467       |
| Investments and other assets:        | 110,654   |
| Investment securities                |           |
| Investment in subsidiaries' stock    | ,         |
| Long-term prepaid expenses           | •         |
| Deferred tax assets                  |           |
| Payment in leveraged lease           |           |
| Other investments and other assets   |           |
| Allowance for doubtful accounts      | ,         |
| TOTAL ASSETS                         | 430,171   |

# **LIABILITIES**

| Current liabilities:   | 58,282           |
|--|------------------|
| Trade notes payable  | 9,144            |
| Trade accounts payable   | 20,724           |
| Other accounts payable   | 7,612            |
| Accrued expenses   | 5,632            |
| Accrued corporate income taxes, etc.                             | 6,919            |
| Accrued consumption taxes, etc.                                  | 1,129            |
| Advance received   | 1,595            |
| Deposit received   | 1,371            |
| Reserve for returned goods                                       | 46               |
| Employees' deposit   | 3,440            |
| Other current liabilities  | 667              |
| I on a torm lightlition  | 10 500           |
| Long-term liabilities:  Reserve for employee retirement benefits | 18,589<br>15,740 |
|  | 15,749           |
| Reserve for officers' retirement gratuities                      | 1,188            |
| Burden charge on leveraged lease                                 | 1,030            |
| Other long-term liabilities                                      | 620              |
| TOTAL LIABILITIES  | 76,871           |
| SHAREHOLDERS' EQUITY   |                  |
| Capital:   | 59,764           |
| Common stock   | 59,764           |
| Common stock   | 39,704           |
| Legal reserves:  | 91,613           |
| Additional paid-in capital                                       | 87,228           |
| Earned surplus reserve   | 4,385            |
| •  | ,                |
| •  | <u> 196,554</u>  |
| Voluntary reserve  | 176,300          |
| Reserve for digital broadcasting                                 | 10,000           |
| General reserve  | ,                |
| Unappropriated retained earnings for the year                    | 20,254           |
| (Net income for the year   | (18,575)         |
| Revaluation difference:  | 11,228           |
| Revaluation difference of other marketable securities            |                  |
| Revaluation difference of other marketable securities            | 11,228           |
| Treasury stock:  | (5,862)          |
| TOTAL SHAREHOLDERS' EQUITY                                       | 353,299          |
| TOTAL LIABILITIES AND  |                  |
|  | 430,171          |
|  | U Q A / A        |

# STATEMENT OF INCOME

(For the period from April 1, 2001 to March 31, 2002)

| Recurring profit and expenses   |  | (million yen) |
|---|--|---------------|
| Operating income and expenses: Operating income Net sales   |  | 339,965       |
| Operating expenses  Cost of sales  Selling, general and administrative expenses   | 207,088<br>90,863                        | 297,951       |
| Operating income  |  | 42,014        |
| Non-operating income and expenses:  |  |               |
| Non-operating income<br>Interest and dividends income<br>Other income   | 746<br>2,704                             | 3,450         |
| Non-operating expenses Interest and discounts expenses Other expenses   | 161<br>1,676                             | 1,838         |
| Recurring profit  |  | 43,626        |
| Special gains and losses  |  |               |
| Special gains: Gain on sale of fixed assets Gain on leveraged lease Gain on sale of investment securities Gain on transfer from allowance for doubtful receivable   | 34<br>1,950<br>8<br>112                  | 2,106         |
| Special losses:  Loss on sale of fixed assets Loss on disposition of fixed assets Valuation loss of memberships, etc. Valuation loss of investment securities Appropriation of the difference upon restatement of the accounts for employee retirement benefits Valuation loss of equity holding Transfer to allowance for doubtful accounts of membership deposits | 469<br>230<br>82<br>8,804<br>2,841<br>34 | 12,683        |
| Income before tax for the year  |  | 33,049        |
| Corporate income, inhabitant and enterprise taxes Adjustment to corporate income taxes, etc.  | 18,473<br>(3,999)                        | 14,473        |
| Net income for the year   |  | 18,575        |
| Unappropriated retained earnings brought forward from the previous year Interim dividends   |  | 2,160<br>481  |
| Unappropriated retained earnings for the year   |  | 20,254        |

## PROPOSED APPROPRIATION OF RETAINED EARNINGS

(yen)

Unappropriated retained earnings for the year:

20,254,560,177

To be appropriated as follows:

Cash dividend

1,390,309,310

Ordinary dividend: ¥450 per share Special dividend:

¥850 per share

Officers' bonuses (Statutory Auditors' bonuses) 164,000,000

(18,000,000)

General reserve

16,500,000,000

Retained earnings carried forward

2,200,250,867

Note: As of December 10, 2001, ¥481,260,915 was paid as interim dividends (¥450 per share).

#### Copy of Account Auditors' Audit Report

#### **AUDIT REPORT**

May 13, 2002

Mr. Koichi Murakami President and Representative Director Fuji Television Network, Incorporated

Shin Nihon & Co.

By Tomohiro Niizato (seal)
Certified Public Accountant
Representative Partner
Participating Partner

By Tsunetoshi Harada (seal)
Certified Public Accountant
Representative Partner
Participating Partner

In accordance with the provisions of Article 2 of the Law Concerning Special Exceptions to the Commercial Code Relating to Audit, etc. of Stock Corporations of Japan, we, the oversigned auditing firm, audited the balance sheet, statement of income, business report (to the extent it relates to accounting) and proposed appropriation of retained earnings and their accompanying detailed statements (to the extent they relate to accounting) for the 61st business year of Fuji Television Network, Incorporated (the "Company") covering the period from April 1, 2001 to March 31, 2002. The portion of the business report and the accompanying detailed statements relating to accounting subject to this audit consisted of those of the matters contained therein which were stated on the basis of the entries in the Company's accounting books.

In making such audit, we complied with generally accepted fair and reasonable auditing standards and followed such auditing procedures as should normally be followed. The auditing procedures include those followed in respect of any subsidiary of the Company as we deemed necessary.

As a result of such audit, we are of the opinion:

(1) That such balance sheet and statement of income fairly present the state of the property and profit and loss of the Company in accordance with laws, ordinances

#### and the Articles of Incorporation;

- (2) That the business report (to the extent it relates to accounting) fairly presents the state of the Company in accordance with laws, ordinances and the Articles of Incorporation.
- (3) That the proposed appropriation of retained earnings is in conformity with laws, ordinances and the Articles of Incorporation; and
- (4) That, with respect to the accompanying detailed statements (to the extent they relate to accounting), there is nothing to be pointed out in accordance with the provisions of the Commercial Code of Japan.

There is no such relation of interests between the Company and the oversigned auditing firm or any participating partner thereof as is required to be stated under the Certified Public Accountant Law of Japan.

#### INFORMATION RELATING TO VOTING

1. Total number of voting rights of all the shareholders:

1,067,781 rights

2. Propositions and explanatory information:

Proposition No. 1: Approval of the proposed appropriation of retained earnings for the 61st business year

The proposed appropriation of retained earnings is as set forth in the attached document.

With regard to year-end dividends for the business year under review, management proposes to pay an ordinary dividend of 450 and a special dividend of 850 (which is the same for the previous business year), totaling 1,300 per share (or an annual dividend of 1,750 per share including an interim dividend of 450) as the Company posted record sales.

Proposition No. 2: Amendment to the Articles of Incorporation

#### 1. Reasons for the amendment:

- (1) With the enforcement of the "Law to Amend Part of the Commercial Code, Etc." of Japan (2001 Law No. 79) effective October 1, 2001, the system of par value shares was repealed, the system of fractional shares was revised and the "Law Concerning Special Exceptions to the Commercial Code Relating to the Procedures of Cancellation of Shares" was repealed, among other things. Consequently, management hereby proposes to delete Article 6 (Par value of each par value share and non-issuance of certificates for fractional shares), Article 7 (Rights of holders of fractional shares), Article 13 (Acquisition of the Company's own shares by resolution of the Board of Directors) and Supplementary Provision (Effect of paragraph 2 of Article 13) of the existing Articles of Incorporation and make required amendment to Article 16 (Method of adopting resolutions), Article 20 (Election) and Article 31 (Election) of the existing Articles of Incorporation.
- (2) Pursuant to the enforcement of the "Law to Amend Part of the Commercial Code, Etc." of Japan (2001 Law No. 128) effective April 1, 2002, management hereby proposes to delete Article 42 (Time of conversion of convertible bonds and dividends) of the existing Articles of Incorporation and make required amendment to Article 8 (Restrictions on entries of foreigners, etc. in the register of shareholders), Article 10 (Share Handling Regulations), Article 12 (Closing of the register of shareholders and record date), Article 14 (Time of convocation and voting rights), Article 40 (Dividends) and Article 41 (Interim dividends) of the existing Articles of Incorporation as the Commercial Code,

- as amended, requires statements to "appear or be recorded" in the register of shareholders, etc.
- (3) Additionally, in accordance with the amendment to and deletion of the provisions as proposed herein, management proposes to change the numbering of the Articles.
- 2. The particulars of the proposed amendment:

The particulars of the proposed amendment are as follows:

(Underlines show the amendment.)

| Existing Articles of Incorporation   | Proposed amendment |
|--|--------------------|
| (Par value of each par value share and non-issuance of certificates for fractional shares)   | (To be deleted)    |
| Article 6. The par value of each par value share to be issued by the Company shall be five thousand yen (¥5,000).  |                    |
| 2. No certificates for fractional shares shall be issued.  |                    |
| (Rights of holders of fractional shares)   | (To be deleted)    |
| Article 7. Holders of fractional shares shall have the right to receive dividends and interim dividends.   |                    |
| 2. In addition to the foregoing paragraph, in the event that any of the following rights are to be granted to shareholders (including beneficial shareholders; the same applies hereinafter) in accordance with the resolution of the Board of Directors, such right(s) shall also be granted to holders of fractional shares: |                    |
| (1) Right of subscription for new shares;  |                    |
| (2) Right of subscription for convertible bonds; and   |                    |

(3) Right of subscription for bonds with warrants.

(Restrictions on <u>entries</u> of foreigners, etc. in the register of shareholders)

Article 8. In the event that the any of the persons listed below makes a request for the entry of his/her/its name and address in the register of shareholders and the total number of voting rights of the persons listed below would amount to one-fifth (1/5) or more of the Company's aggregate voting rights if such request were accepted, the Company shall turn down the request:

- (1) Persons of non-Japanese nationality;
- (2) Foreign governments and representatives thereof; and
- (3) Foreign corporations and organizations.

Article 9. (Description omitted)

(Share Handling Regulations)

Article 10. The registration of a transfer of shares of the Company, the entries in the register of fractional shares, the registration of a pledge or cancellation thereof, the indication of trust property or cancellation thereof, the reissue of share certificates, the purchase of fractional shares and other proceedings concerning shares, and the fees therefor shall be governed as provided for in the Share Handling Regulations to be established by the Board of Directors.

Article 11. (Description omitted)

(Restrictions on <u>entries or records</u> of foreigners, etc. in the register of shareholders)

Article 6. In the event that the any of the persons listed below makes a request for the entry or record of his/her/its name and address in the register of shareholders and the total number of voting rights of the persons listed below would amount to one-fifth (1/5) or more of the Company's aggregate voting rights if such request were accepted, the Company shall turn down the request:

- (1) Persons of non-Japanese nationality;
- (2) Foreign governments and representatives thereof; and
- (3) Foreign corporations and organizations.

Article 7. (Same as existing)

(Share Handling Regulations)

Article 8. The registration of a transfer of shares of the Company, the entries or records in the register of fractional shares, the registration of a pledge or cancellation thereof, the indication of trust property or cancellation thereof, the reissue of share certificates, the purchase of fractional shares and other proceedings concerning shares, and the fees therefor shall be governed as provided for in the Share Handling Regulations to be established by the Board of Directors.

Article 9. (Same as existing)

(Closing of the register of shareholders and record date)

Article 12. The Company shall suspend any alteration of entries in the register of shareholders from April 1 to April 30 of each year.

2. In addition to the foregoing paragraph, the Company may, by resolution of the Board of Directors, suspend any alteration of entries in the register of shareholders temporarily for a specified period or fix a record date from time to time as the necessity arises, upon prior public notice.

(Acquisition of the Company's own shares by resolution of the Board of Directors)

Article 13. From June 26, 1998, the Company may, by resolution of the Board of Directors, purchase its own shares, not exceeding one hundred thousand (100,000) shares, for the purpose of cancellation thereof by appropriation of profit.

2. In addition to the foregoing paragraph, from June 26, 1998, the Company may, by resolution of the Board of Directors, purchase its own shares, not exceeding one hundred and twenty thousand (120,000) shares, for the aggregate acquisition price not exceeding seventy billion yen (¥70,000,000,000), for the purpose of cancellation thereof by appropriation of capital reserve.

(Time of convocation and voting rights)

Article 14. The Ordinary General Meeting of Shareholders shall be convened within three (3) months from the day next following the date of closing of accounts of each business year and an extraordinary

(Closing of the register of shareholders and record date)

Article <u>10</u>. The Company shall suspend any alteration of <u>entries or records</u> in the register of shareholders from April 1 to April 30 of each year.

2. In addition to the foregoing paragraph, the Company may, by resolution of the Board of Directors, suspend any alteration of entries or records in the register of shareholders temporarily for a specified period or fix a record date from time to time as the necessity arises, upon prior public notice.

(To be deleted)

(Time of convocation and voting rights)

Article 11. (Same as existing)

General Meeting of Shareholders shall be convened from time to time as the necessity arises.

2. The shareholders entitled to exercise their rights at the Ordinary General Meeting of Shareholders shall be the shareholders having voting rights appearing in the final register of shareholders and the final register of beneficial shareholders as of the date of closing of accounts of each year.

Article <u>15</u>. (Description omitted)

(Method of adopting resolutions)

Article 16. Unless otherwise provided for in laws or ordinances or in these Articles of Incorporation, resolutions of the General Meeting of Shareholders shall be adopted by a majority of the votes of the shareholders present.

Articles <u>17</u> - <u>19</u> (Description omitted)

(Election)

Article <u>20</u>. Directors of the Company shall be elected at a General Meeting of Shareholders at which shareholders having <u>not less than one-third</u> (1/3) of the total number of issued shares with voting rights shall be present, by a majority of the votes of the shareholders so present.

2. No cumulative voting shall be used for resolutions for the election of Directors of the Company.

Articles <u>21</u> - <u>30</u> (Description omitted)

2. The shareholders entitled to exercise their rights at the Ordinary General Meeting of Shareholders shall be the shareholders having voting rights appearing or recorded in the final register of shareholders and the final register of beneficial shareholders as of the date of closing of accounts of each year.

Article <u>12</u>. (Same as existing)

(Method of adopting resolutions)

Article 13. Unless otherwise provided for in laws or ordinances or in these Articles of Incorporation, resolutions of the General Meeting of Shareholders shall be adopted by a majority of the votes of the shareholders (including the beneficial shareholders; the same applies hereinafter) present.

Articles 14 - 16 (Same as existing)

(Election)

Article <u>17</u>. Directors of the Company shall be elected at a General Meeting of Shareholders at which shareholders having <u>not less than one-third</u> (1/3) of the voting rights of all the <u>shareholders</u> shall be present, by a majority of the votes of the shareholders so present.

2. (Same as existing)

Articles <u>18</u> - <u>27</u> (Same as existing)

(Election)

Article 31. Statutory Auditors of the Company shall be elected at a General Meeting of Shareholders at which shareholders having not less than one-third (1/3) of the total number of issued shares with voting rights shall be present, by a majority of the votes of the shareholders so present.

Articles <u>32</u> - <u>39</u> (Description omitted)

(Dividends)

Article 40. Dividends of the Company shall be paid to the shareholders or registered pledgees appearing in the final register of shareholders and the final register of beneficial shareholders and to the holders of fractional shares appearing in the final register of fractional shares, as of the date of closing of accounts of each year.

(Interim dividends)

Article 41. The Company may, by resolution of the Board of Directors, pay interim dividends to the shareholders or registered pledgees appearing in the final register of shareholders and the final register of beneficial shareholders and to the holders of fractional shares appearing in the final register of fractional shares, as of September 30 of each year.

(<u>Time of conversion of convertible bonds</u> and dividends)

Article 42. The first dividend or interim dividend on shares issued upon conversion of convertible bonds to be issued by the Company and on fractional shares occurring therewith shall be paid on

(Election)

Article 28. Statutory Auditors of the Company shall be elected at a General Meeting of Shareholders at which shareholders having not less than one-third (1/3) of the voting rights of all the shareholders shall be present, by a majority of the votes of the shareholders so present.

Article 29 - 36 (Same as existing)

(Dividends)

Article 37. Dividends of the Company shall be paid to the shareholders or registered pledgees appearing or recorded in the final register of shareholders and the final register of beneficial shareholders and to the holders of fractional shares appearing or recorded in the final register of fractional shares, as of the date of closing of accounts of each year.

(Interim dividends)

Article 38. The Company may, by resolution of the Board of Directors, pay interim dividends to the shareholders or registered pledgees appearing or recorded in the final register of shareholders and the final register of beneficial shareholders and to the holders of fractional shares appearing or recorded in the final register of fractional shares, as of September 30 of each year.

(To be deleted)

(Translation)

June 27, 2002

# NOTICE OF RESOLUTIONS OF THE 61ST ORDINARY GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

Please take notice that at the 61st Ordinary General Meeting of Shareholders of the Company held today, report was made and resolutions were adopted as described below.

Yours very truly,

Fuji Television Net work, Incorporated

Hisashi Hieda

Chairman and Representative Director

4-8, Daiba 2-chome, Minato-ku, Tokyo

#### Description

#### Matters to be reported:

Report on the business report, balance sheet and statement of income for the 61st business year (from April 1, 2001 to March 31, 2002).

The particulars of the above financial statements were reported to the meeting.

Matters to be resolved:

Proposition No. 1: Approval of the proposed appropriation of retained earnings for the 61st business year

The proposition was approved and adopted as proposed.

The dividend at the end of the business year was determined to be an ordinary dividend of \$450 and a special dividend of \$850, totaling \$1,300 per share (amounting to \$1,750 per annum, together with an interim dividend of \$450).

Proposition No. 2: Amendment to the Articles of Incorporation

The proposition was approved and adopted as proposed that part of the Articles of Incorporation be deleted and amended, pursuant to the enforcement of the "Law to Amend Part of the Commercial Code, Etc." of Japan.

Proposition No. 3: Acquisition by the Company of its own shares

The proposition was approved and adopted as proposed that the Company be authorized to acquire its shares of common stock, not exceeding 50,000 shares, for the aggregate acquisition prices not exceeding ¥50 billion during the period starting from the close of this Ordinary General Meeting of Shareholders to the close of the next Ordinary General Meeting of Shareholders, pursuant to the provisions of Article 210 of the Commercial Code of Japan.

Proposition No. 4: Granting of condolence money to the late Statutory Auditor Eishiro Saito

The proposition was approved and adopted that condolence money be paid to Statutory Auditor Eishiro Saito who passed away on April 22, 2002, in appreciation of services rendered by him while in office, within the extent of a reasonable amount in accordance with the established standards of the Company and that determination of the actual amount, the time and method of presentation, etc. be left to the mutual consultation among the Statutory Auditors.

## Payment of dividends for the 61st business year

We enclose herewith a "Notice of Payment by Postal Transfer" and recommend that the payment of dividends for the 61st business year be received during the payment handling period (from June 28, 2002 to July 31, 2002) at any post office.

If you have already elected to receive payment of dividends by transfer to your bank account, please confirm the receipt of the payment as mentioned in a "Statement of Dividends" and a "Confirmation of Account to Receive Dividends" separately sent.

- END -